

**MINUTES OF THE COLLEGE OF CHIROPRACTORS OF ONTARIO'S  
COUNCIL MEETING  
HELD FRIDAY, FEBRUARY 23, 2024  
59 HAYDEN ST, SUITE 800, TORONTO, ONTARIO AND VIRTUALLY BY TEAMS**

**PRESENT:**

Dr. Sarah Green, President and Meeting Chair  
Dr. Dennis Mizel, Vice President  
Mr. Shawn Southern, Treasurer  
Ms Anuli Ausbeth-Ajagu (attended via Teams)  
Mr. Robert Chopowick  
Dr. Michael Gauthier  
Dr. Jarrod Goldin  
Dr. Colin Goudreau  
Dr. Kyle Grice  
Dr. Paul Groulx  
Ms Zoe Kariunas  
Dr. Angelo Santin (attended via Teams)  
Mr. Scott Stewart  
Dr. Julia Viscomi

**REGRETS:**

None

**ABSENT:**

Mr. Gagandeep Dhanda

**STAFF:**

Mr. Joel Friedman, Deputy Registrar  
Ms Jo-Ann Willson, Registrar and General Counsel  
Ms Rose Bustria, Administrative Assistant (assisting with technical support)

**MINUTE-TAKER:**

Mrs. Beth Ann Kenny, Recording Secretary

**CALL TO ORDER AND WELCOME**

Dr. Green called the meeting to order at 8:32 a.m. EDT, noting the meeting was hybrid in nature with the majority of Council members attending in person.

Council members who were attending virtually were asked to keep their cameras on and to ensure they could be heard and seen and to alert Mr. Friedman and Mrs. Kenny if they needed to leave the meeting or if they had technical issues. Additionally, those Council members could be asked to declare votes verbally if needed.

Dr. Green confirmed that Council meetings are open to the public unless Council moves in camera pursuant to the provisions of the *RHPA*, e.g., financial matters, government relations, legal advice.

Council members were also reminded that annual individual photos would be taken during breaks, with the full Council's photo having been taken prior to the call to order.

Council members were reminded that they are to be familiar with and comply with CCO's rules of order, serving as their own parliamentarian. If needed, Dr. Green would serve in that role.

Dr. Green also shared that Dr. Mizel would assist the Chair as needed with maintaining a speakers list as needed.

## **LAND ACKNOWLEDGEMENT**

Ms Kariunas presented the Land Acknowledgement, recognizing the lands on which the College was situated.

### **1. CONSENT AGENDA**

The consent agenda was presented for approval.

MOTION moved by Dr. Groulx/seconded by Mr. Stewart

To approve the consent agenda as circulated:

- 1.1 Fitness to Practise Committee Report**
  - 1.1.1 Agenda for meeting November 19, 2023**
  - 1.1.2 Thank you letters to Presenters**
  - 1.1.3 Feedback re: meeting**
- 1.2 Inquiries, Complaints, and Reports Committee (ICRC) Report**
- 1.3 Patient Relations Committee Report**
  - 1.3.1 Extract from CCO website re: Funding for Therapy and Counselling including flowchart**
  - 1.3.2 Information re: Citizens' Advisory Group**
  - 1.3.3 Information from WFC re: Global Patient Safety Task Force**
- 1.4 Quality Assurance Committee Report**
  - 1.4.1 Agenda Peer & Practice Assessment Workshop January 20, 2024**
  - 1.4.2 Feedback re: Workshop**
- 1.5 Registration Committee Report**
  - 1.5.1 CCO completed questionnaire submitted to OFC December 14, 2023**
  - 1.5.2 OFC Newsletter dated January 2024**
- 1.6 Advertising Committee Report**
  - 1.6.1 Memo from Advertising Committee dated January 9, 2024 re: Mandate and Role of the Advertising Committee**
  - 1.6.2 Memo from Quality Assurance Committee dated November 20, 2023 re: Development of Draft Webinar on Advertising, Websites and Social Media**

CARRIED UNANIMOUSLY.

### **2. MAIN AGENDA**

The meeting's agenda was presented for approval.

MOTION moved by Ms Kariunas/seconded by Dr. Goudreau  
 To approve the main agenda as presented  
 CARRIED UNANIMOUSLY.

## **2.1 Conflicts of Interest**

Council members were reminded that any real or perceived conflicts of interest could be raised during the meeting as the agenda item arises and that any standing conflicts of interest did not need to be declared at every meeting. Council members would need to leave the room and not participate in discussion when they were in conflict on any item.

No conflicts were declared.

## **3. MINUTES**

Council members were reminded that they should only make motions or vote to approve meeting minutes for those meetings in which they were in attendance. A call was made for motions to approve the most recent Council meeting minutes.

### **3.1 Council Minutes of November 23, 2023 (draft)**

MOTION moved by Dr. Mizel/seconded by Dr. Gauthier  
 To approve the November 23, 2023, Council Meeting Minutes as circulated  
 CARRIED UNANIMOUSLY.

### **3.2 Council Minutes (In Camera) of November 23, 2023 (draft)**

MOTION moved by Dr. Viscomi/seconded by Dr. Grice  
 To approve the November 23, 2023, In Camera Council Meeting Minutes as circulated  
 CARRIED UNANIMOUSLY.

*Received for information:*

### **3.3 Summary Notes of CCO's Strategic Planning/Topic Specific Council Meetings September 9, 10, 2023**

## **4. COMMITTEE REPORTS**

### **4.1 Executive Committee Report**

It was shared that the Executive Committee met once since the last Council meeting, on January 26, 2024.

### ***Move in Camera***

MOTION moved by Mr. Stewart/seconded by Dr. Goldin  
 To move in camera  
 CARRIED UNANIMOUSLY.

### ***Move Out of Camera and Ratify Decisions Made In Camera***

MOTION moved by Dr. Mizel/seconded by Dr. Goldin

To move out of the in camera session and ratify all decisions made during the in camera session

CARRIED UNANIMOUSLY.

### ***By-laws***

#### **4.1.35 Further By-law amendments recommended to Council February 23, 2024**

Council members were reminded of the previous approval for by-law amendments, including changes for consistency and gender neutral language. It was confirmed that only certain by-laws must be circulated as identified in the *RHPA*.

It was also confirmed that public meeting packages did not include the draft documents that had been circulated to the Board with advice relating to amendments to the by-laws. Once Board decisions had been made, information will be posted on the CCO website.

Recommendations were reviewed in detail, recognizing that it was important to have this discussion during the public portion of the Council meeting.

Issues raised during debate on the following motion were noted as follows:

- There are mechanisms beyond the by-laws to deal with any misbehaviour by a Council member.
- Litigation does not include judicial reviews, appeals of discipline decisions, or applications to the Human Rights Tribunal.
- By-law 1 includes definitions/acronyms with additional acronyms available with Council meeting material (included at the beginning of all meeting packages).
- Legislation gives CCO Council the authority to approve by-laws, i.e., there is no additional approval process required by the Ministry of Health although the Ministry is included on CCO's stakeholder list.
- It was confirmed that, in the by-laws, the Vice-President would serve in any capacity for which the President could not serve, including the Nominating Committee.

MOTION moved by Dr. Mizel/seconded by Ms Kariunas

That Council approves the further by-law amendments as recommended

AMENDMENT moved by Dr. Groulx/seconded by Dr. Grice

With the exception of by-laws

- 6.9(p) (A member is eligible for election to Council in an electoral district, if on the closing date of nominations and anytime up to and including the date of the election,) the member is not, and has not been within the preceding six years, an adverse party in litigation against CCO, the Council of CCO, a committee of CCO, or any of CCO's directors, officers, employees or agents, on a matter related to CCO business;

- 6.9(q) (A member is eligible for election to Council in an electoral district, if on the closing date of nominations and anytime up to and including the date of the election,) the member is not an accused currently charged with a criminal offence under the Criminal Code of Canada; and
- 7.11 The president of the Council shall be the chair of the Executive Committee and shall participate in the Nominating Committee

CARRIED UNANIMOUSLY.

AMENDED MOTION moved by Dr. Mizel/seconded by Ms Kariunas

That Council approves the further by-law amendments as recommended with the exception of by-laws

- 6.9(p) (A member is eligible for election to Council in an electoral district, if on the closing date of nominations and anytime up to and including the date of the election,) the member is not, and has not been within the preceding six years, an adverse party in litigation against CCO, the Council of CCO, a committee of CCO, or any of CCO's directors, officers, employees or agents, on a matter related to CCO business;
- 6.9(q) (A member is eligible for election to Council in an electoral district, if on the closing date of nominations and anytime up to and including the date of the election,) the member is not an accused currently charged with a criminal offence under the Criminal Code of Canada; and
- 7.11 The president of the Council shall be the chair of the Executive Committee and shall participate in the Nominating Committee

CARRIED UNANIMOUSLY.

MOTION moved by Mr. Southern/seconded by Mr. Chopowick

That Council approves the amendment to by-law 6.9(p):

(A member is eligible for election to Council in an electoral district, if on the closing date of nominations and anytime up to and including the date of the election,) the member is not, and has not been within the preceding **three years**, an adverse party in litigation against CCO, the Council of CCO, a committee of CCO, or any of CCO's directors, officers, employees or agents, on a matter related to CCO business;

DEFEATED.

MOTION moved by Dr. Santin/seconded by Mr. Stewart

That Council approves the amendment to by-law 6.9(p):

(A member is eligible for election to Council in an electoral district, if on the closing date of nominations and anytime up to and including the date of the election,) the member is not, and has not been within the preceding **six years**, an adverse party in litigation against CCO, the Council of CCO, a committee of CCO, or any of CCO's directors, officers, employees or agents, on a matter related to CCO business;

CARRIED.

MOTION moved by Ms Kariunas/seconded by Mr. Southern

That Council approves the amendment to by-law 6.9(q) as presented:

(A member is eligible for election to Council in an electoral district, if on the closing date of nominations and anytime up to and including the date of the election,) the member is not an accused currently charged with a criminal offence under the Criminal Code of Canada; and

CARRIED.

MOTION moved by Dr. Mizel/seconded by Mr. Stewart

That Council approves By-law 7.11 as presented:

The president of the Council shall be the chair of the Executive Committee and shall participate in the Nominating Committee

CARRIED.

Council was thanked for its efforts in reviewing and approving amendments to CCO's by-laws through the lens of public interest protection.

*Received for information:*

**4.1.36 Current By-laws including by- laws approved by Council November 23, 2023 (subject to approval of minutes on February 23, 2024)**

**4.1.37 President's Message dated September 19, 2023 with draft by-laws attached**

*Feedback to date*

*Received for information:*

**4.1.38 Statistics from Constant Contact**

**4.1.39 Summary feedback charts as of November 19, 2023**

*Feedback from Organizations*

*Received for information:*

**4.1.40 Ontario Chiropractic Association (November 18, 2023)**

**4.1.41 Alliance for Chiropractic (November 17, 2023)**

**4.1.42 International Chiropractic Association (November 17, 2023)**

**4.1.43 Ontario Chiropractic Reform Working Group (November 21, 2023)**

**4.1.44 Further feedback from individual CCO members**

**4.1.45 Extract from RHPA- By-laws requiring circulation**

It was noted that some organizations had not responded to questions concerning their membership including total number of CCO members within the organization providing feedback on CCO by-laws.

*Elections*

It was shared that elections closed on Friday, February 16<sup>th</sup>, and congratulations were extended to Dr. Mizel, Dr. Santin, and Dr. Viscomi who were acclaimed in their Districts. Since all were acclaimed, there was no need for the Nominations Review Committee to be called at this time. It was also shared that an orientation for elected Council members had been held as per CCO policy.

*Received for information:*

- 4.1.46 2024 Notice of Election and Nomination Guide for Elections to Districts 1, 4 and 5**
- 4.1.47 Election Nomination Paper – Elections for Districts 1, 4 and 5**
- 4.1.48 Undertaking to the CCO Registrar from Candidate (January 2024)**
- 4.1.49 Competencies for Council and Committee Members and Peer Assessors**
- 4.1.50 Election Review Committee Documents (Terms of Reference, I-014: Procedures for Striking and Dissolving Sub-Committees, Revised Biographical Information Guideline, Election Information Guideline)**
- 4.1.51 Communication dated February 5, 2024 re: Composition of Election Review Sub-Committee**

It was noted that the Election documents include various improvements previously approved by Council.

### ***Ministry of Health***

It was confirmed that CCO is prepared in the event that there are changes to the scope of practice and there were no recommendations for any action by CCO at this time.

Ms Willson has been invited to attend a meeting with the Ministry to discuss potential amendments.

*Received for information:*

- 4.1.52 Communication dated December 18, 2023 re: MOH Guide for Submitting Scope of Practice Change Proposals**
- 4.1.53 Submission to the Ministry of Health and Long-Term Care dated February 25, 2019 entitled Enhancing Scope of Chiropractic Care in Ontario through Access to Laboratory and Diagnostic Imaging Tests in the Public Interest**
- 4.1.54 Communication exchange with OCA January 4, 2024**
- 4.1.55 Communication exchange with Fraser Macdonald January 2024 re: GR assistance**

### ***College Performance Measurement Framework (CPMF)***

It was noted that no major changes were made to the 2023 CPMF reporting tool. The report is currently being drafted and will be presented to the Executive Committee at its March 22<sup>nd</sup> meeting and it will be included in the April 2024 Council meeting material.

*Received for information:*

- 4.1.56 Communication dated December 1, 2023 re: Soft Launch: 2023 CPMF reporting cycle**
- 4.1.57 Communication dated December 18, 2023 re: Launch of the 2023 CPMF**
- 4.1.58 Communication dated December 1, 2023 re: Regulatory Registry Posting for the Health and Supportive Care Providers Oversight Authority**
- 4.1.59 Follow updated December 7, 2023 re: Health & Supportive Care Providers Oversight Authority Webinar**

### ***Other Chiropractic/Health Related Stakeholders***

#### ***Federation of Canadian Chiropractic (FCC)***

Information was shared about the Regulatory Council meeting held on Tuesday, February 20<sup>th</sup> attended by Dr. Green and Ms Willson. The goal of the current work on registration practices is to harmonize standards and reduce any unnecessary barriers to registration across Canada's regulatory bodies for chiropractors.

Work is also being done to standardize letters of standing nationally.

*Received for information:*

**4.1.60 Survey of Registration practices: Chiropractic Regulatory bodies in Canada (February 2024)**

**4.1.61 Minutes of November 25, 2023 meeting and Strategic Planning session notes**

**4.1.62 Schedule of meetings for May 24, 25, 2024 in Toronto**

**4.1.63 Request dated January 19, 2024 re: public member for Specialties Colleges**

**4.1.64 Request dated January 19, 2024 re: CCO member for CCEC**

### *Ontario Chiropractic Association*

It was shared that Dr. Mizel attended the recent OCA AGM in Niagara Falls.

*Received for information:*

**4.1.65 Background information re: 2023 AGM including financial statements**

**4.1.66 Agenda re: Joint meeting January 8, 2024**

### *Canadian Chiropractic Examining Board (CCEB)*

*Received for information:*

**4.1.67 Information re: AGM February 21, 2024**

Mr. Friedman attended.

### *Canadian Chiropractic Guideline Initiative (CCGI)*

*Received for information:*

**4.1.68 CCGI Update Report for Sept to Dec 2023**

### *Canadian Chiropractic Association*

It was shared that CCO is waiving any temporary registration fees for those chiropractors who are attending the CCA training from out of province.

*Received for information:*

**4.1.69 Information exchange re: registration of chiropractors for CCA conference April 19 – 20, 2024**

**4.1.70 Information exchange re: media inquiry about gratuities**

### *Health Profession Regulators of Ontario (HPRO)*

*Received for information:*

**4.1.71 Legislative Updates for November, December 2023 and January 2024**



#### **4.1.72 Announcement dated December 1, 2023 re; Regulatory Registry Posting for the Health and Supportive Care Providers Oversight Authority**

#### **4.1.73 Announcement dated January 17, 2024 re: Accreditation Canada**

The following additional comments were noted at the conclusion of the Executive Committee report:

- The website is undergoing an update, including work on the public register.
- “Road Shows” are being reinitiated this year, with two currently scheduled in 2024. CCO will be presenting the Regulatory Excellence Workshop.
- The next Strategic planning session will be in September 2024, and Council members were encouraged to send recommendations for discussion topics for the strategic planning session. The agenda is to include a review of CCO’s mission, vision and strategic objectives.
- Appreciation was extended to Council for their contributions to CCO and support of the President and Executive Committee.

MOTION moved by Dr. Mizel/seconded by Ms Kariunas

To accept the Executive Committee Report

CARRIED UNANIMOUSLY.

## **4.2 Discipline Committee Report**

### **4.2.1 Undertaking for Attendees at Hearings (draft)**

MOTION moved by Dr. Mizel/seconded by Dr. Groulx

That Council approve the amendments to the Undertaking for Attendees at Hearings as presented

CARRIED UNANIMOUSLY.

*Received for information:*

#### **4.2.2 Undertaking for Attendees at Hearings (current)**

#### **4.2.3 CCO v Dr. Gary Schoutsen (received November 16, 2023)**

#### **4.2.4 CCO v Dr. Matthew Rhynold (received December 14, 2023)**

#### **4.2.5 CCO v Dr. Brian Moore (received January 23, 2024)**

MOTION moved by Dr. Mizel/seconded by Dr. Goldin

To accept the Discipline Committee report

CARRIED UNANIMOUSLY.

## **5. New Business**

### **5.1 I-019: Policy on Nomination and Election Procedures for Committee Positions**

The call for nominations for members of the Nominating Committee was distributed on February 16<sup>th</sup> with a deadline of February 20<sup>th</sup>. Elected members had been acclaimed, and nominations for public members were needed.

Mr. Stewart and Mr. Chopowick volunteered, and Ms Kariunas also volunteered. All were thanked and asked to address Council, sharing why they are interested in serving and what competencies they can offer to the process. Mr. Stewart spoke first, followed by Mr. Chopowick and Ms Kariunas.

Mr. Friedman created a survey to allow for a secret balloting process for the Council members present. It was emailed to Council, and all 14 responded.

Dr. Katherine Tibor was appointed as scrutineer and joined Ms Willson and Mr. Friedman to tabulate the results of the votes.

Ms Kariunas and Mr. Stewart were announced to be members of the Nominating Committee. The full Committee membership was shared: Dr. Green, Dr. Mizel, Ms Kariunas and Mr. Stewart.

*Received for information:*

## **5.2 Criminal Records Checks for all Council and Committee members**

A footnote to the agenda was referenced, noting that,

*On May 18, 2022, the Executive Committee directed that to be eligible for a CCO Executive Officer position, a Council member must be able to provide a clear criminal records check promptly after assuming an Executive Officer Role (costs to be reimbursed by CCO). At its January 12, 2024 meeting, The Discipline Committee recommended that all Discipline Committee members be required to provide a clear criminal records check to serve on the Discipline Committee.*

It was noted that all Council members are potentially a member of a Discipline or Fitness to Practise panel.

MOTION moved by Mr. Stewart/seconded by Ms Kariunas

That all Council members provide a clear criminal reference check with costs to be reimbursed by CCO

CARRIED UNANIMOUSLY.

The process for applying for the criminal reference check was reviewed. A link to the organization used by CCO would be sent to all Council members. It was shared that any recent criminal reference check could be submitted along with an attestation that there are no changes to that report.

It was agreed that the Council and Discipline Committee member undertaking be amended to state that any changes to the criminal status should be reported to CCO.

Council members were encouraged to begin the process as soon as possible.

*Follow Up from Council Effectiveness Training Workshop – November 24, 2023*

## **5.3 Summary Report of Council Effectiveness Training Workshop – November 24, 2023 (draft)**

It was shared that the Executive Committee would be considering survey options to be implemented by Council. Plans will begin with meeting effectiveness, followed by individual effectiveness and then a third party assessment, creating a culture of evaluation, growth mindset, and change if required to better serve the public interest.

MOTION moved by Dr Goldin/seconded by Dr. Goudreau

To approve the plan from the Council Effectiveness Workshop Report as presented  
CARRIED UNANIMOUSLY.

It was shared that CCO's communications are being revised to change the President's Message to a more concise communiqué and to add a regular newsletter to provide further content. It was also noted that the option for members to opt in to receive a hard copy of the Annual Report will be implemented next year.

*Received for information:*

**5.4 Communication dated November 1, 2023 from Boyd Neil re: Website Refresh**

**5.5 Request for Proposal (RFP) for CCO Website Re-design**

**5.6 Circulation of RFP to HPRO members**

### ***Regulatory Excellence Workshops***

It was noted that the Regulatory Excellent Workshops had been made mandatory, and they will begin to be offered in the six Districts, beginning in Ottawa (May 4, 2024) and Kitchener (September 4, 2024) with Niagara being scheduled for the fall. Dr. Tibor is organizing the meetings in various districts.

*Received for information:*

**5.7 Communication exchange with Dr. Ismail (Ottawa)**

### ***Cybersecurity***

An overview of recent staff training from Wizer was provided, and the articles provided in the Council meeting packages were referenced. Mr. Southern shared his insights from his participation in the session, noting that a training plan includes staff and council.

A question was raised regarding whether CCO should be mandating that members have cybersecurity insurance, and it was suggested that the Quality Assurance Committee should discuss this option at a future meeting.

*Received for information:*

**5.8 Various recent articles re: Organizational Cyber-Security Risks**

**5.9 Extract of confidential report from CNO re: cybersecurity challenges**

**6. FYI**

*Received for information:*

**6.1 Obituary for Ms Georgia Allan (former CCO public member)**

**6.2 Correspondence from Mayor Gauri Shankar (former CCO elected member)**

**6.3 Chiropractic Day 2023: A Report... (by Thought Leaders)**

*College of Physicians and Surgeons*

*Received for information:*

**6.4 Extract from proposed by-law amendments re: eligibility to Council**

*College of Psychologists of Ontario*

*Received for information:*

**6.5 Various news reports re: Jordan Peterson**

**6.6 Grey Areas (January 2024 and February 2024)**

**6.7 Health and Safety Protocols for Hybrid (In-Person/Virtual) Council and Committee Meetings**

**6.8 Council Members Terms (dated January 12, 2024)**

**DATE AND TIME OF MEETINGS**

*See Appendix A for Executive Committee and Council meeting dates.*

**ADJOURNMENT**

With the agenda completed, the meeting was adjourned at the call of the Chair at 12:16 p.m.

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President

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Registrar and General Counsel

## APPENDIX A – DATE AND TIME OF MEETINGS

### Executive Committee Meeting Dates to December 2024

Year	Date	Time	Event	Location
<b>2024</b>	Friday, January 26	8:30 a.m. – 1:00 p.m.	Meeting	CCO
	Friday, March 22	8:30 a.m. – 1:00 p.m.	Meeting	CCO
	Friday, May 24	8:30 a.m. – 1:00 p.m.	Meeting	CCO
	Friday, August 16	8:30 a.m. – 1:00 p.m.	Meeting	CCO
	Friday, October 25	8:30 a.m. – 1:00 p.m.	Meeting	CCO

### Council Meeting Dates to December 2024

Year	Date	Time	Event	Location
<b>2023</b>	Friday, November 24	8:30 a.m. – 11:30 a.m.	Training/Topic Specific Meeting	CCO
	Friday, November 24	6:00 p.m. – 9:00 p.m.	Holiday Party	Stratus Restaurant <sup>1</sup>
	Tuesday, December 12	Noon – 2:00 p.m.	President/Staff Luncheon	Auberge de Pommier <sup>2</sup>
<b>2024</b>	Friday, February 23	8:30 a.m. – 1:00 p.m.	Meeting	CCO
	Tuesday, April 16	8:30 a.m. – 1:00 p.m.	Meeting	CCO
	Wednesday, April 17	8:30 a.m. – 1:00 p.m.	Meeting (Elections)	CCO
	Thursday, June 13	6:00 p.m.	Presidents' Dinner <sup>3</sup>	Mortons <sup>4</sup>
	Friday, June 14	8:30 a.m. – 1:00 p.m.	Meeting	CCO
	Friday, June 14	6:00 p.m. – 9:00 p.m.	AGM	The Royal Sonesta, Toronto, Yorkville <sup>5</sup>

<sup>1</sup> Stratus Restaurant, Penthouse Level, TD South Tower, 79 Wellington Street West, Toronto ON M5K 1B1  
[www.stratusrestaurant.com](http://www.stratusrestaurant.com)

<sup>2</sup> Auberge du Pommier-4150 Yonge Street, North York ON M2P 2C6  
[www.aubergedupommier.com](http://www.aubergedupommier.com)

<sup>3</sup> For current and former BDC and CCO Presidents.

<sup>4</sup> Morton's Steakhouse, 4 Avenue Road, Toronto ON M5R 2E8  
[www.mortons.com](http://www.mortons.com)

<sup>5</sup> The Royal Sonesta, Toronto, Yorkville, 220 Bloor Street West, Toronto, Ontario M5S 1T8

Year	Date	Time	Event	Location
	Friday, September 13	1:00 p.m. – 4:30 p.m.	Meeting	Millcroft Inn and Spa <sup>6</sup>
	Saturday, September 14	8:30 a.m. – 4:30 p.m.	Strategic Planning/Topic Specific Meeting	Millcroft Inn and Spa
	Sunday, September 15	8:30 a.m. – 11:30 a.m.	Strategic Planning/Topic Specific Meeting	Millcroft Inn and Spa
	Thursday, November 28	8:30 a.m. – 1:00 p.m.	Meeting (budget)	CCO
	Friday, November 29	8:30 a.m. – 11:30 a.m.	Training/Topic Specific Meeting	CCO
	Friday, November 29	6:00 p.m. – 9:00 p.m.	Holiday Party	TBD

[https://www.sonesta.com/royal-sonesta/on/toronto/yorkville-royal-sonesta-hotel-toronto?utm\\_source=GMB&utm\\_medium=Organic&utm\\_campaign=Organic\\_GMB&utm\\_id=GMB](https://www.sonesta.com/royal-sonesta/on/toronto/yorkville-royal-sonesta-hotel-toronto?utm_source=GMB&utm_medium=Organic&utm_campaign=Organic_GMB&utm_id=GMB)

<sup>6</sup> Millcroft Inn and Spa, 55 John Street, Alton, Ontario, L7K 0C4

519-941-8111

1-800-383-3976

[Millcroft Inn & Spa | Spa Retreat in the Hills of Caledon, ON \(vintage-hotels.com\)](https://www.millcroftinn.com/spa-retreat-in-the-hills-of-caledon-on)