



College of Chiropractors of Ontario
l'Ordre des Chiropraticiens de l'Ontario

July 20, 2022

Dear CCO Members and Stakeholders:

I am delighted to be able to share with you the 2021 Annual Report of the College of Chiropractors of Ontario (CCO).

The past year was a fulsome and rewarding one for the College in our continuing pursuit of excellence as a self-regulating body, and in fulfilling our statutory obligation to regulate chiropractic in Ontario in the public interest.

As confirmed in the pages that follow, CCO worked tirelessly in 2021 to incorporate best practices in governance as identified and provided for by the ministry's College Performance Measurement Framework (CPMF) Reporting Tool – in most cases building upon existing CCO policies and procedures, as well as initiating new practices where required.

In addition to this specific organization-wide focus on enhanced governance, CCO again delivered solidly on the business of the College in 2021 with respect to the ongoing work of its many subcommittees. As evidence, you will find published here full summaries of CCO's Discipline Committee dispositions, along with committee reports, and the College's audited financial statements.

It bears reminding that the Covid pandemic still had a prominent impact in 2021. Yet despite this and the many related challenges, CCO and its committees continued to outperform. Allow me to offer my thanks and gratitude to CCO Registrar Ms. Jo-Ann Willson and her staff for their significant contributions in 2021, which not only enabled the College to maintain its essential operations but to seek out and implement improvements.

While the scrutiny that goes into producing an annual report is by definition the backward-looking kind, I can assure you that CCO has its eyes very much focused on the road ahead as we continue to strengthen the College's key capabilities going forward in 2022.

Sincerely,

Dr. Dennis Mizel,
President